## ABSTRACT

Muhammad Nujeri; Spiritual Leadership of the Principal at MAN Banjar Regency (Case Study on MAN1, MAN 3, and MAN 5 Banjar), under the guidance of (I) Dr. H. Hilmi Mizani, M.Ag and (II) Dr. Ahmad Salabi, M.Pd Thesis, Postgraduate Program at UIN Antasari Banjarmasin, 2021

## Keywords: Spiritual Leadership, Madrasah Aliyah Negeri Banjar

Spiritual leadership is very influential for the progress of a school institution. Through the application of spiritual leadership, the principal can increase the effectiveness of the institution. This study aims to find out (1) To describe the leadership vision of the principal at Madrasah Aliyah Negeri Banjar Regency 2) To describe altruistic love in the leadership of the principal at Madrasah Aliyah Negeri Banjar Regency (3) To describe the hope/faith of the principal in leadership at Madrasah Aliyah Negeri Banjar.

The type of research carried out is field research which is descriptive. Research data is divided into two, namely primary data and secondary data, primary data obtained in the form of spoken words and behavior from subjects related to the application of spiritual leadership. While secondary data in the form of documents, photographs, and objects that can be used. Research data were collected through observation, interviews, and documentation. Data were analyzed in a descriptive way, namely by describing in words or sentences to obtain conclusions. While the technique of checking the validity of the data is done by checking based on three criteria: namely (1) Triangulation of data, (2) Member check, (3) Peer discussion

The results showed that the principal of the Madrasah Aliyah Negeri in Banjar Regency had good spiritual leadership. It can be seen from the vision that is an attraction for stakeholders so that they always try their best, have a good altruistic love, so they can be role models for subordinates, have an honest, empathetic, humble attitude, have integrity and have high loyalty in work, and have hope/faith, this can be seen from his focus so that the vision can run smoothly.