

## ABSTRACT

**Arisandi Hidayatullah.NIM 190211030075.** Leadership of Kiai in the Transformation of Islamic Boarding Schools Study at Pondok Pesatren Al-Ishlah, East Java. Under the guidance of (I) Dr. Wahyudin, M.Si and (II) Dr. Riinawati, M.Pd, Thesis, Postgraduate Program of UIN Antasari Banjarmasin, 2023.

**Keywords:** Leadership, Kiai, Transformation, Islamic Boarding School and Studies

The background of this study is the transformation of leadership in Al-Ishlah Islamic Boarding School due to changing times that bring changes in educational needs. To remain relevant and able to compete with modern education, and to continue to strive for improvement, Islamic boarding schools must transform to combine religious education with the latest science and technology. The purpose of this study is to Analyze the transformation carried out by Kiai in leading Al-Ishlah Islamic boarding school, Explain the periodization of the transformation of Islamic boarding school by Kiai in leading Al-Ishlah Islamic boarding school.

This research approach is a qualitative approach with descriptive research methods. This research design uses a multi-site research design. Data collection techniques using observation, interviews and documentation. The subject of the research is the public relations staff and teachers of Al-Ishlah Bondowoso Islamic boarding school, while the object of the research is Leadership Transformation. The data analysis technique uses data reduction, data presentation and conclusion drawing.

The results of this research are (1) It consists of three aspects of the transformation carried out by Al-Ishlah in making changes from Mifatahul Ulum: in the institutional aspect, curriculum aspect and learning aspect. This institution was founded in 1970 which until now still continues to make various kinds of changes and improvements. (2) The periodization of the transformation of the boarding school carried out by the Kiai in leading the Al-Ishlah boarding school consists of 2 leaders, namely KH.Ma'sum who was the founder and led until 2018, then the leadership was continued by his son KH.Thoha until now. The salaf pesantren period ended in 1974, transforming into a Khalaf pesantren until now. In each leadership period, each has its own advantages and disadvantages.